

## **Strategic plan For Otago Yacht Club 2022- 2024**

### **Role**

The Otago Yacht Club provides the principal base in southern New Zealand for coastal racing and cruising for keelboats and launches. It has a strong trailer-yacht division and supports keeler, centreboard, multihull sailing and racing, as well as running an active sailing school. The Club is the site for major regattas held on Otago Harbour and the base for the sailing activities of many Dunedin schools.

It has a fine Clubhouse at the Magnet Street Boat Harbour. Membership is drawn from the wider Dunedin community. Through sailing, boat maintenance and social activities, the Club fosters a strong sense of community amongst its members.

The Clubhouse is offered at no charge to a selection of community groups involved in water-based activities.

### **Aims**

The Club's aims are to:

Sustain its leadership in southern New Zealand in all forms of sailing, including, centreboard, trailer yacht, keeler, cruising and racing.

Provide coaching in sailing skills at all levels and leadership in safe sailing

Provide a quality slip yard and other facilities for boat maintenance and storage

Progressively enhance the Club's facilities including maintaining and developing the current marina with the provision of marine berthage for members and visiting yachts

Foster a sociable Club community, to grow the membership.

Provide regular communications to members of Club activities.

### **Resources**

The resources are appropriate to the Club's aims and include an active sailing school, Clubhouse, a major haul out facility along with a trailer yacht lifter, four safety boats, a centreboard fleet, trailer yachts and a multihull. Based in the sheltered Dunedin boat harbour, the Club has over 200 financial members, comprising families, individuals, juniors and some schools.

## **Constraints**

Size constraints of the harbour and site.

Continuing siltation in the harbour and its entrance demands an ongoing maintenance programme.

Workload imposed by complying with local regulations.

Ongoing maintenance of facilities that are ageing within a hostile environment.

## **Actions to be taken in the next planning cycle**

The Club has conducted an analysis of its strengths and weaknesses. The following actions have been taken or are being planned for the next three years to ensure that the Club continues to meet its aims as stated above.

### **Clubroom maintenance**

The Clubrooms have had significant upgrades and ongoing maintenance will occur.

### **Pontoon improvements**

The work on new and replacement pontoons is continuing. The Club will continue to look at ways of modernising its berthing facilities according to demand.

The aim is to be able to provide modern finger berths, while retaining some pile moorings.

### **Dredging**

Dredging is recognised as a recommended preventative maintenance programme which unfortunately has major obstacles preventing its implementation and further work will have to be done over the years ahead.

### **Manager's house**

The Club will continue to monitor the condition of the house and maintain as and when necessary.

### **Changing rooms**

Ventilation to the enlarged women's changing room is to be enhanced. The Club will continue to maintain and improve the facilities.

## **Washdown facilities**

This is still an ongoing project, due to several issues regarding meeting environmental and construction requirements. The Committee is well aware of the importance of this project and envisages more progress in the 2022-2023 year.

## **Yachting NZ Clean Club Programme**

The Club has appointed an Environmental and Sustainability Representative to help us achieve the aims of this programme.

## **Sailing**

The Club plans to continue in its mission to increase membership while continuing to promote and encourage sailing in its various forms on the harbour and beyond. Social and competitive sailing is encouraged with several events on the calendar.

Significant investment has been made in time and in yachts to run a popular sailing school which will be continued.

Funds have been allocated to maintain the Club's yachts, rescue boats, yard and Clubhouse facilities to meet the needs of its members and make it attractive to new members.

## **Appendices**

### **Facilities**

The Clubhouse and its attendant facilities make a popular venue for regattas. The Club's facilities cater for boats of 8-15 m overall length, which include pontoon berths and a number of pile moorings. Up to 50 trailer boats can be parked on land.

The Club has the following facilities:

- 35 sailing dinghies to cope for a wide range of abilities
- 3 trailer yachts
- 4 rescue/instructor craft
- Haul out and hardstand facilities for launches and keelers up to 12 ton and a trailer boat lifter.

- A well-furbished Clubhouse used for Club functions as well as for hire to conferences and other groups.
- The grounds include a picnic area, members' showers, and toilets that are shared with the public.

### ***Management***

An honorary committee manages the Club's affairs. Elected annually from membership at an annual general meeting usually held in July, it is comprised of three flag officers, secretary, treasurer, together with eight other committee members.

The committee's decisions are guided by the Strategic Plan in accordance with the Club's rules. The Club is self-managed.

The Caretaker/Manager lives in a house provided on site.

### **Assets**

*Fixed Assets:* Buildings, Club boats and other equipment as valued in the Club Financial Statements.

*Voluntary assets:* The regular contribution to sailing school and to maintenance work by Club members, who collectively offer a wide range of sailing, professional and trade skills, is a significant asset.

### **Income & expenditure**

The annual income of the Club comes from membership, mooring & slip yard fees, together with Clubhouse hire, but fluctuates with live-aboard and haul-out activity.

Expenditure includes the caretaker/manager salary, annual ground-lease, insurance, affiliation fees, and costs of routine maintenance of buildings & boatyard.

### **Liabilities**

Maintenance of pontoons, depth of water in the boat harbour, haul out facilities, buildings and boats.

Reviewed 20 June 2022